

 **AUTODESK** Forma

Owner Edition

# The Ultimate Guide to Design and Construction Collaboration





# See the Future of Connected Construction

## 3 Contributors

Our industry requires solutions that connect their information, teams, and technology –breaking down data silos and disconnected processes. **7 Introduction** true transformation. As we navigate the ever-present push to do more with less, we need to uncover new ways of working, enhance connected digital workflows, and incorporate advanced analytics. To support us on this journey of transformation, we have developed a new way of working – from design to plan, build, handover, and operations. **8 Why Is Collaboration Important for Owners?**

**9 Benefits of Collaborating Throughout the Project Lifecycle** Built on a unified platform and common data environment, Autodesk Forma is a powerful and complete portfolio of construction management products that empowers general contractors, specialty trades, designers and owners to drive better business outcomes. Autodesk Forma combines advanced technology, a unique builders network and predictive insights to connect teams, workflows and data across the entire building lifecycle. **11 How to Collaborate Better with Design & Engineering**

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# Contributors



**Muhammad Khalil Shaiful Bahari** [in](#)

Senior Vice President (Group Technology Office),  
[Boustead Singapore](#) Singapore

- I specialize in change management and digital transformation within the built environment industry
- I'm passionate about emerging technologies and innovations, especially for smart buildings and sustainability
- I am also a champion of a learning and innovation culture, that fosters collaboration and knowledge sharing among teams and stakeholders
- I was recognized as a 2024 Autodesk Construction Champion, and a 2022 Autodesk 40 Under 40 Champion of Construction
- I love to listen to retro pop music from the 1970s and 1980s. I'm also a big coffee lover and source my own beans to brew coffee at home.



**Dan Doron** [in](#)

VP & General Manager of Fabrication, [Intel](#)  
Israel

- I've always had a passion for project management, integration of massive systems, and construction
- I started my career in process engineering Intel after retiring from the army, and transition to construction after leading a massive factory conversion project in 2014
- My division oversees the planning, design, construction, and conversion of Intel's global semiconductor manufacturing factories
- I lead a team of ~800 multi-discipline employees, consisting of operations, project managers, engineering, procurement, estimating, and finance. This team manages construction across 15 sites with more than 45,000 trades and engineers to drive our project in a safe way
- As a kid I wanted to learn saxophone, but I got a clarinet. Finally, at the age of 35, I started learn saxophone!



# See the Future of Connected Construction Contributors (cont.)

Our industry needs solutions that connect their information, teams, and technology, breaking down data silos and disconnected processes for true transformation. As we navigate the ever-present push for more with less, we need to uncover new ways to enhance connected digital workflows, and incorporate advanced tools to support us on this journey of transformation. We need to lean into tools that connect construction – from design and preconstruction, through construction, and into operations.

And in a shared and common data environment, Autodesk Forma provides a complete set of management products that empowers general contractors, owners, designers and consultants to achieve business outcomes. Autodesk Forma combines advanced tools with the builders network and provides a platform to connect teams, workflows and data across the entire project lifecycle.



**Mac Little** 

Sr. Technical Program Manager (VDC), [Rivian](#)  
Port Townsend, Washington, United States

- I lead innovation at a multinational construction company
- I was recognized for Technical Innovation in Tunnel Excavation from New Civil Engineer in 2019
- I was also recognized for Technical Product/Equipment Innovation of the Year by the International Tunneling Association in 2019
- I led design of the world's first autonomous tunnel boring machine (TBM) program
- I'm hooked on Taylor Swift right now and I'm a long-standing John Mayer fan—"Gravity" is my go-to song



**Andrew Pangallo** 

Construction Digital Delivery Lead Engineer, [INDOT](#)  
Greenwood, Indiana, United States

- I collaborate with civil engineers, designers, builders, vendors, consultants and contractors on the implementation of e-construction and special projects
- I combine vision and analysis to anticipate potential roadblocks to enable executive management plans for agency wide digital transformation.
- For almost 4 years I was managing the I-69 Finish Line Corridor construction project, a \$2 billion highway project connecting Martinsville to I-465
- Notable technology projects I've worked on include integrating 3D models into GIS, AASHTOWare Project, and e-ticketing, among others
- I love all sports—I used to waterski and wakeboard, and am currently playing a lot of pickleball



# See the Future of Connected Construction Contributors (cont.)

Our industry requires solutions that connect their information, teams, and technology, breaking down data silos and disconnected processes to enable true transformation. As we navigate the ever-present push for more with less, we need to uncover new ways to create connected digital workflows, and incorporate advanced tools to support us on this journey of transformation. We need to lean into tools that connect construction – from design and preconstruction, through construction, and into operations.



**Marina Ribke** 

Vice President, Enterprise Architecture & Digitalization, [Exyte](#)  
Stuttgart, Germany

- As an enterprise architect, I know how to create agile, resilient, and forward-thinking data infrastructures that help organizations thrive in a fast-paced world
- Throughout my career, I have pioneered collaborative, open data ecosystems and digital transformation programs
- I was recognized as one of the Top 100 Women in Tech by ISF Munich and FAU Erlangen-Nuremberg
- I am a member of the Autodesk Construction Executive Council (CXC), where I provide guidance on how to manage change in today's dynamic industry environment
- I have a deep passion for motor racing, a love that was ignited when I grew up racing go-karts. In my leisure time, I actively participate in non-professional Formula 3 class races.



**Claire Romaine** 

Senior Program Manager, Operational Excellence, [Edged](#)  
Remote

- I have a passion for improving processes with digital technology
- Prior to joining Edged, I worked at Suffolk Construction on projects including the Miami Brightline Station, Prive at Island Estates, and Hollywood Hard Rock
- I was recognized as one of Crain's New York Rising Stars in Real Estate in 2020
- I went to school for psychology and pre-medicine, but pivoted my early professional experience in project management into the construction industry
- I have lived in over a dozen places around the world, and I have the privilege of living abroad and working remotely in my role at Edged. My favorite cities I've lived in are Tokyo, Budapest, and Lisbon.



# See the Future of Connected Construction Introduction

There's no "me" in construction, but there is an "I."

Our industry requires solutions that connect their information, teams, and technology – breaking down data silos and disconnected

**Do I have all the information I need?**

Processes that hinder true collaboration. As we navigate the ever-present push to do more with less, we need to uncover new

ways of working, enhance connected digital workflows, and incorporate advanced analytics. To support us on this journey of

**Will this software/tool do what I need it to do?**

transformation, we must lean into tools that connect construction – from design to plan, build, handover, and operations

**Am I done for the day?**

Built on a unified platform and common data environment, Autodesk Forma is a powerful and complete

portfolio of construction management products that empowers general contractors, specialty trades, designers and

owners to drive better business outcomes. Autodesk Forma combines advanced technology, a unique builders network and

predictive insights to connect teams, workflows and data across the entire building lifecycle

on construction projects (and validated their insights with a

to make sure they're adhering to the owner's timeline and

budget; and specialty contractors need to be able to access

the data on owners' and general contractors' platforms).

This guide is packed with their insights, expertise, and

strategies meant to help you better collaborate with external

and internal partners throughout the lifecycle of a project, so

you can deliver high-quality work on time and on budget.





# See the Future of Connected Construction Benefits of Collaborating Throughout the Project Lifecycle

Our industry requires solutions that connect their information, teams, and technology –breaking down data silos and disconnected processes that hinder true transformation. As we navigate the ever-present push to do more with less, we need to uncover new ways of working, enhance connected digital workflows, and incorporate advanced analytics. To support us on this journey of transformation, we must lean into tools that connect construction – from design to plan, build, handover, and operations.

[Shared Goals](#)

[Centralized Information](#)

[Increased Efficiency](#)

**Muhammad Khalil**

Built on a unified platform and common data environment, Autodesk Forma is a powerful and complete portfolio of construction management products that empowers general contractors, specialty trades, designers and owners to drive better business outcomes. Thanks to real-time communication and increased productivity, technologies like predictive insights to connect teams, workflows and data across the entire building lifecycle. digital workspaces and collaboration tools can promote a collaborative culture among teams. **With a collaborative approach being applied, everyone shares accountability** for optimizing the information and resources available to improve the project holistically.

**Dan**

Project teams must have one stream of information and data, one version of the truth on which they connect and integrate to make decisions. Collaboration allows this one stream of information and data to flow through the project lifecycle - from the design to the commissioning, including the estimate, buy out and execution, to enable the project results on budget and on time!

**Mac**

Effective collaboration leads to cost efficiency by minimizing rework, reducing waste, and optimizing resource usage. It plays a critical role in risk management by identifying and mitigating potential issues early. Additionally, it improves stakeholder satisfaction by ensuring their needs are met and facilitates ongoing improvement and compliance with sustainability and regulatory standards.





# See the Future of Connected Construction Benefits of Collaborating Throughout the Project Lifecycle (cont.)

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☆ Industry Expertise

△ Risk Mitigation

◎ Seamless Handoffs

**Andrew**

Built on a unified platform and common data environment, Autodesk Forma is a powerful and complete portfolio of construction management products that empowers general contractors, specialty trades, designers and owners to drive better business outcomes. Autodesk Forma combines advanced technology, a unique builders network and transparency and invite collaboration into predictive insights to connect teams, workflows and data across the entire building lifecycle. our projects to enable cross-functional teams. Because design can only provide so much information about an asset, **construction will provide specific materials or even further the design with a shop drawing that a designer would not dictate.** This information from both groups is very important for operations to properly maintain the asset.

**Marina**

**By being able to collaborate effectively, we can mitigate risks onsite and ensure they can be proactively managed** before they become a real problem. Collaborating effectively ultimately provides transparency to all stakeholders and provides satisfactory results to our customers.

**Claire**

Traditionally, a tremendous amount of data is lost across project phases, but **when a common data environment is effectively implemented, data is maintained and readily available** for handoff within and across infrastructure phases. Reducing data silos is critical to improving efficiency and quality across the industry.





# How to Collaborate Better with Design & Engineering

Good design is the foundation on which a successful project is built. But getting an accurate project design is easier said than done. In fact, incorrect designs, late-issued designs, and incomplete designs are [among the top five causes](#) of capital project claims or disputes worldwide.

Fortunately, facility managers and building owners see the value of working better with designs. Approximately 70% expect more collaboration with workplace designers by 2026, per a report by the [IFMA and Autodesk](#). And while our owner experts advocated for different methods, they all aligned around a common takeaway:

**Set up open communication channels that you can rely on throughout a project.**

## Designers Agree!



“Owner collaboration begins with front-end meetings and/or site visits to understand the scope of the project, as well as what functionality they need from their project. Owner collaboration continues as space or budget constraints arise so that we can determine the best solutions both during design and during construction.”

**-Laurie Yaneff, BIM Technician, Stone Group Architects**





# Collaborate Better with Design & Engineering (cont.)

## 📁 Align on goals before—and during—projects

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### Dan

Correctly and appropriately scoping a megaproject is so key to the success of the whole project. **Collaboratively setting the scope and aligning the project team to it sets the stage for the entire project.** Collaboration in the design phase does not mean saying “yes” to every ask but rather working for the right scope that enables the project end goal.

Accurate and clear scoping is key, but the method used to define and categorize scope is just as important. The building blocks of scope must be agreed up front to allow the project teams to collaborate and integrate through the whole life cycle through systems such as the work breakdown structure (WBS) and work or buy out packages. We continue to develop the digital platform to ensure the whole process is governed by the schedule.

### Mac

To collaborate with design and engineering teams, **we hold regular multidisciplinary meetings to align on project goals and progress, and we conduct workshops and brainstorming sessions** to foster innovation and solve complex design challenges collaboratively.

We use Autodesk Revit for integrated project visualization, design collaboration, and coordination, Autodesk Navisworks for real-time design sharing, clash detection, and model review, and Autodesk Forma for cloud-based document management, allowing easy access and sharing of project documentation.





# Collaborate Better with Design & Engineering (cont.)

## ❁ Establish a Common Data Environment

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### Muhammad Khalil

At Boustead Singapore, we think that sincere and open communication between all parties involved is the best way to ensure that the projects are successful. **A common or connected data environment also makes it easier for the design and engineering teams to collaborate in an open and honest manner.** One such instance is the near real-time availability of information on the field, which aids the operations and engineering teams by minimizing information delay.

### Andrew

**The first strategy is to set up a collaborative cloud workspace for the project team utilizing technology.** A project's team can be organized by roles and responsibilities very easily using technology like Autodesk Forma. This functionality provides clarity and accountability for all tasks and reviews on the project. Forma also provides a transparency to ensure all team members are on the same page. Forma also allows are many different disciplines and industries to speak the same "language."

### Marina

**We are seeing a trend where owners are demanding design data transfer to their CDEs.** During planning and preconstruction, we see virtual reality and augmented reality being used in bid and tender stages. In addition, we see other technologies like digital twins becoming very significant in our delivery and handover processes, in order to continue operations on client sites.

### Claire

**Edged leverages templated design assets to improve predictability in design, construction, and operations.**

We use a suite of design tools including Revit, BIM Collaborate Pro, Forma Docs, and Forma Build to support seamless data transfer and real-time updates through the design and construction phases. Additionally, we employ proprietary tools and databases to rapidly design and evaluate new developments.



# How to Collaborate Better with General Contractors

Over 60% of general contractors agree that clients are looking for greater transparency and in key data points and information about a project, according to [global survey data](#) from Deloitte Access Economics and Autodesk.

Fortunately, general contractors have plenty of data they are already gleaning insights from and could share. Over 87% of general contractors say they capture client data on a project, and of that group, 74% say they analyze the data.

So, how can general contractors share this trove knowledge with their clients, the owners? Our experts all agreed that to collaborate better, owners need to:

**Get real-time access to project information during planning and construction.**

## General Contractors Agree!



“To enhance collaboration with owners, we provide transparent access to design information throughout the design development phases, allowing for more effective and collaborative stakeholder user group reviews. At project commencement and periodically throughout delivery, we also hold alignment meetings to ensure that documented requirements are in line with stakeholder expectations and make necessary adjustments.”

**-Daniel Smith, National Digital Technologies and Development Manager, Hansen Yuncken**





## See the Future of Connected Construction Contractors (cont.)

### ↔ Clearly define how information exchange will work

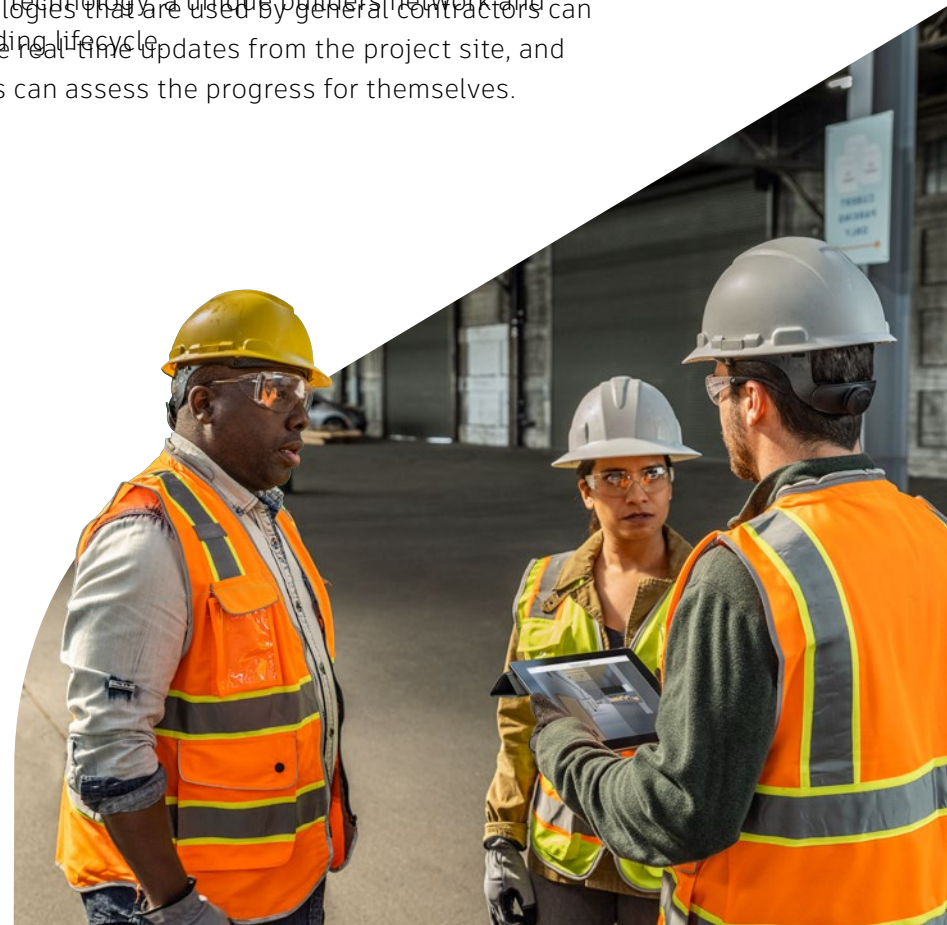
Our industry requires solutions that connect their information, teams, and technology – breaking down data silos and disconnected

**Dan** processes that hinder true transformation. As we navigate the ever-present push to do more with less, we need to uncover new ways of working, enhance connected digital workflows, and incorporate advanced analytics. To support us on this journey of transformation, we must leverage tools that connect construction – from design to plan, build, handover, and operations. I recommend using strategies like integrated project delivery and lean construction, where the owner and builder must collaborate to avoid wasting resources and root out inefficiencies. Mobile technologies and drone technologies that are used by general contractors can provide real-time updates from the project site, and owners can assess the progress for themselves.

**Mac** Built on a unified platform and common data environment, Autodesk Forma is a powerful and complete portfolio of construction management products that empowers general contractors, specialty trades, designers and owners to drive better business outcomes. Autodesk Forma combines advanced technology, a unique builders network and predictive insights to connect teams, workflows and data across the entire building lifecycle. Contract management meetings, OLC meetings, and project risk management meetings are just part of the systematic approach we use. **It's less about what meeting, it's more about the content being agreed on collaboratively by the team that drive clear decisions making by the right people.**

#### Mac

With general contractors, we establish clear communication protocols and hold regular update meetings to ensure alignment and promptly address any issues. We use integrated project delivery (IPD) methods to foster a cooperative approach and share risks and rewards. For technology, we rely on Autodesk Build for real-time tracking of project progress, scheduling, communication, for on-site reporting, punch lists, and instant communication, and Autodesk project management tools within Forma for managing timelines, budgets, and tasks effectively.





## See the Future of Connected Construction Contractors (cont.)

### Collaborate in real time on shared platforms

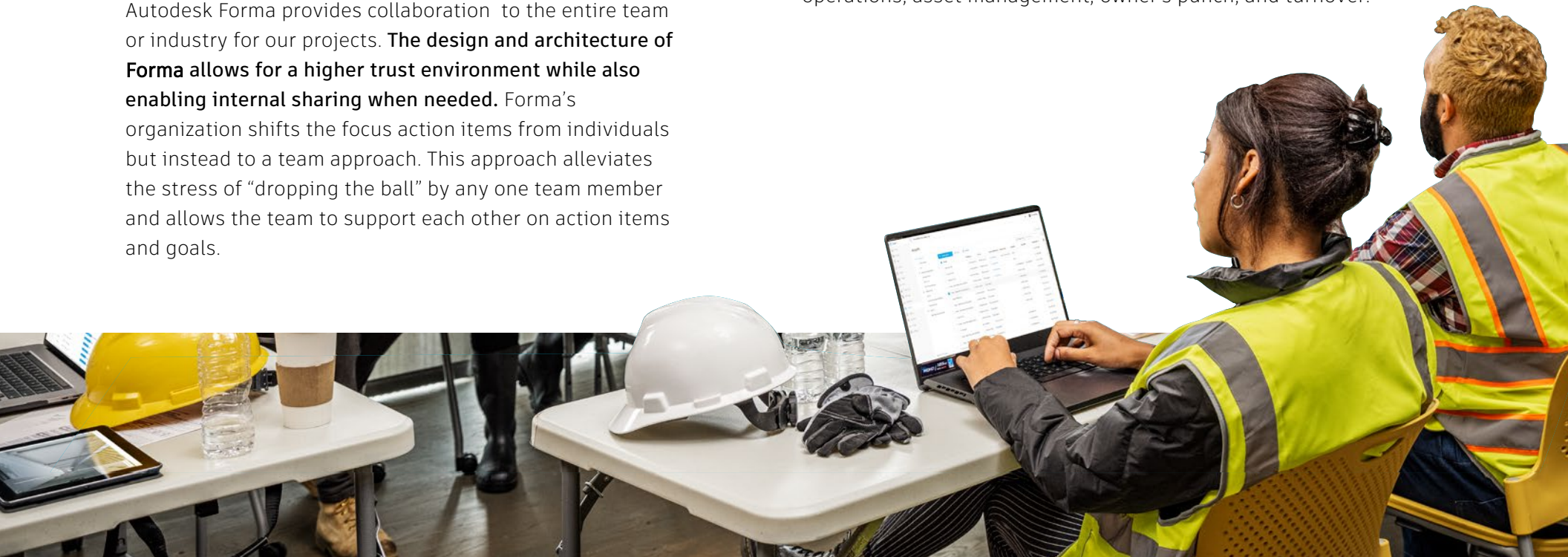
Our industry requires solutions that connect their information, teams, and technology –breaking down data silos and disconnected

processes that hinder true transformation. As we navigate the ever-present need to do more with less, we need to uncover new ways of working, enhance connected digital workflows, and incorporate advanced analytics. To support us on this journey of transformation, we must lean into tools that connect construction – from design to plan, build, handover, and operations. We utilize BuildingConnected, BIM Collaborate Pro, and Forma Build, Cost, and Docs to manage information exchange with our contractors. **Our goal is to lower the entry barrier for our industry partners to easily contribute to our data strategy.** This approach allows contractors to use their preferred project management systems while integrating with specific workflows within our Forma environment, such as cost pay applications, change orders, RFI escalation to operations, asset management, owner's punch, and turnover.

**Muhammad Khalil** Built on a unified platform and common data environment, Autodesk Forma is a powerful and complete portfolio of construction management products that empowers general contractors, specialty trades, designers and owners to drive better business outcomes. Autodesk Forma combines advanced technology, a unique builders network and predictive insights to connect teams, workflows, and data across the entire building lifecycle and supervision in a much more streamlined manner.

#### Andrew

Autodesk Forma provides collaboration to the entire team or industry for our projects. **The design and architecture of Forma allows for a higher trust environment while also enabling internal sharing when needed.** Forma's organization shifts the focus action items from individuals but instead to a team approach. This approach alleviates the stress of "dropping the ball" by any one team member and allows the team to support each other on action items and goals.





# How to Collaborate Better with Specialty Contractors

According to a [global survey with FMI](#), 73% of owners report a high level of trust with their specialty contractors, and 66% of specialty contractors report the same about owners. The slightly lower level of trust from specialty contractors could be due to the fact that they are often several layers removed from direct contact with owners, and struggle to access project data when their work is done.

Owners are also not regularly getting insights from their supplier data as regularly as they could, per [global survey data](#) from Deloitte Access Economics and Autodesk. Over 35% of owners are checking supplier data once a week, and a further 34% are checking just once a month.

So what's to be done about it? Our experts recommend that owners:

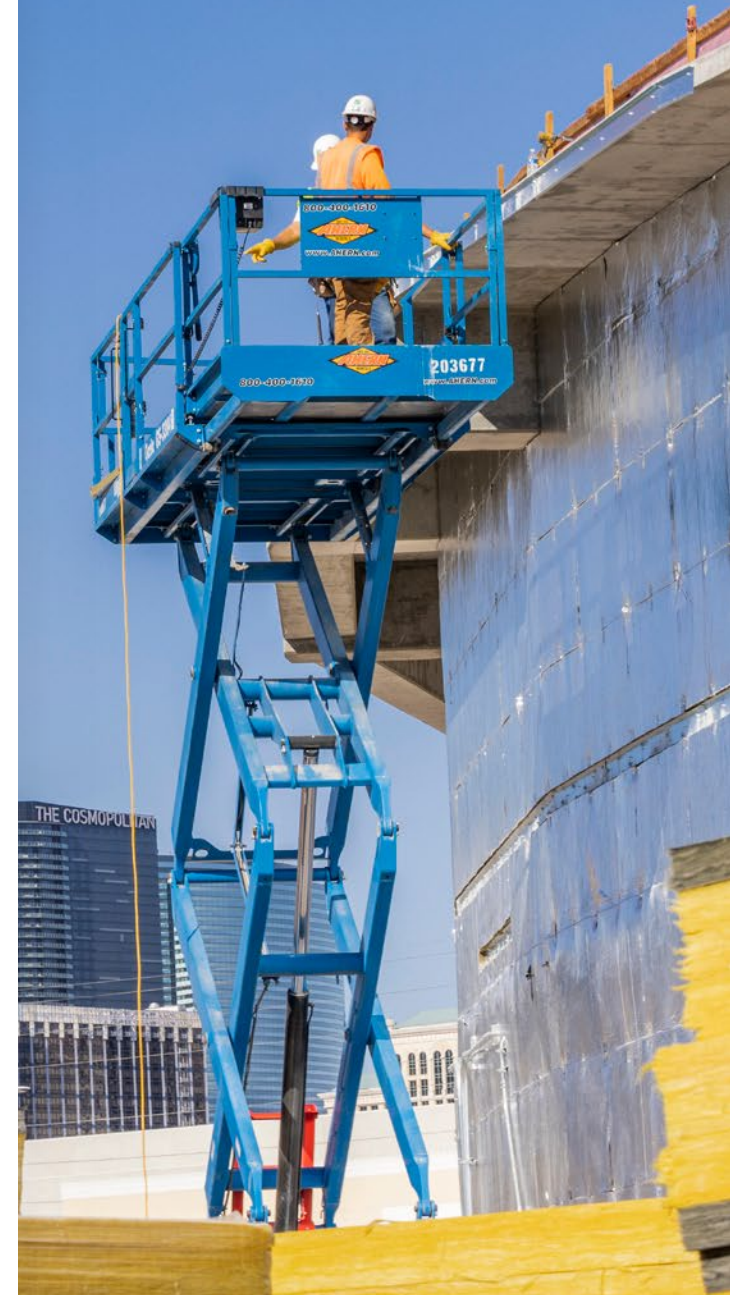
**Focus on sharing only the most relevant data with specialty contractors—and vice versa.**

## Specialty Contractors Agree!



“To collaborate effectively with owners, we use tools like Forma and Autodesk Build, which provide transparency and easy access to project data, schedules, and financials. We refine data into logical packages of information to avoid information overload and maintain regular communication through scheduled updates and progress reports, ensuring that owners are fully informed at every stage of the project.”

**-Timo Kamppuri, CBO, SARA Oy**





## See the Future of Connected Construction Contractors (cont.)

### Trust the trade teams

Our industry requires solutions that connect their information, teams, and technology –breaking down data silos and disconnected

processes that hinder true transformation. As we navigate the ever-present push to do more with less, we need to uncover new ways of working, enhance connected digital workflows, and incorporate advanced analytics. To support us on this journey of transformation, we must lean into tools that connect construction – from design to plan, build, handover, and operations.

Trust is the foundation of collaboration. Teams may not necessarily trust each other from the start of a project—it has

to be cultivated and nurtured by project leadership. Project

leadership must set the culture from the start, and team building

exercises can pave the road so that when the project runs

into an issue, the trust and collaboration are already there.

Dan

**To collaborate with specialty contractors, we involve them early in the design phase to incorporate their expertise and optimize constructability.**

We hold regular coordination meetings and workshops to ensure their work integrates smoothly with other project aspects. We use Autodesk Revit and Autodesk Navisworks for detailed coordination, clash detection, and ensuring all systems fit together seamlessly. Additionally, we use Autodesk Forma Docs for submittal and RFI (Request for Information) management to streamline the review and approval process.

### Use permissioning to streamline data access

Andrew

Our strategy involves organization and inclusion with roles and permissions. **Autodesk Forma allows for us to include any team member into the collaborative space while only giving them access to what they need.** Team members that serve a niche or specific function often provide that for many projects simultaneously. These members do not need to see all information as it can be overwhelming and clutter the aspects of the project where they can provide value.

Claire

We use the same product suite across all contractors, with a particular focus on Forma Build. One of the key benefits of using Forma Build is the ability to maintain granular permissions based on roles. **This allows us to manage administration and permissions effectively, ensuring that each contractor has the appropriate access based on their role.**



## See the Future of Connected Construction Contractors (cont.)

### ❁ Integrate with specialty teams' CDEs

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**As an enterprise architect, I see the value in using cloud common data environments in any organization, not just**

**owners.** Built on a unified platform and common data environment, Autodesk Forma is a powerful and complete portfolio of construction management products that empowers general contractors, specialty trades, designers and owners to drive better business outcomes. Autodesk Forma combines advanced technology, a unique builders network, predictive insights to connect teams, workflows and data across the entire building lifecycle. With the owner through a CDE, increasing understanding of the progress made during the design and planning phases.

### Muhammad Khalil

With the adoption of common data environments, specialty contractors will be more efficient, as they will not only be able to access data and information in real time, but **they will also have the ability to share their own information and data.** This will allow for data to flow seamlessly for everyone.





# The Future of Connected Construction

While it's most feasible to tackle collaboration within your own company, the

biggest impact will come from improving collaboration with external parties. Here, we leave you with some actionable advice on how to improve collaboration. Our industry requires solutions that connect their information, teams, and technology – breaking down data silos and disconnected processes that hinder true transformation. As we navigate the ever-present push to do more with less, we need to uncover new ways of working, enhance connected digital workflows, and incorporate advanced analytics. To support us on this journey of transformation, we must lean into tools that connect construction – from design to plan, build, handover, and operations.

## 🔍 Reflect on how you collaborate

## 📁 Audit where you store your data

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owners to drive better business outcomes. Autodesk Forma combines advanced technology, a unique builders network, and

predictive insights to connect teams, workflows and data across the entire building lifecycle.

1. Think about the external parties you've worked with over the past year or two. What have the interactions been like? Ask yourself questions such as:

- Are you asking or demanding of the teams you work with?
- Are you communicating on the channels that work best for you, or the ones that work best for the project?
- Are you approaching meetings in a positive, curious way, or contentious from the start?
- How often are you meeting with your external partners? Daily/weekly/monthly? Does this cadence increase or decrease during the project?

2. Take this a step further by surveying your external partners and clients on how their experience was working with you, and where you could make improvements.

3. Construction leaders spend 11.5 hours per week searching for and analyzing the data they need for their jobs.

But if it's hard for your company to do it, it's going to be even harder for external partners. Start by auditing where you're storing project data and other key information, and check off how many platforms you're using:

- Spreadsheets
- Data visualization tools
- ERP
- CRM
- Construction project management software
- Scheduling software
- Bid management software
- Building operations software
- Asset management software

4. Next, ask yourself if external teams currently have access, and/or should have access. If they should have access, outline the benefits to help make a case to your IT team.

5. No one wants to hunt through various systems and data types to get the data they need, especially your external partners. Once you've identified the data you're tracking and how much you're using it, consider the following steps:

- Ensure the data collected are accurate and in a standard format.
- Choose a single, open technology solution that supports integration.
- Establish metrics to track your performance throughout implementation.

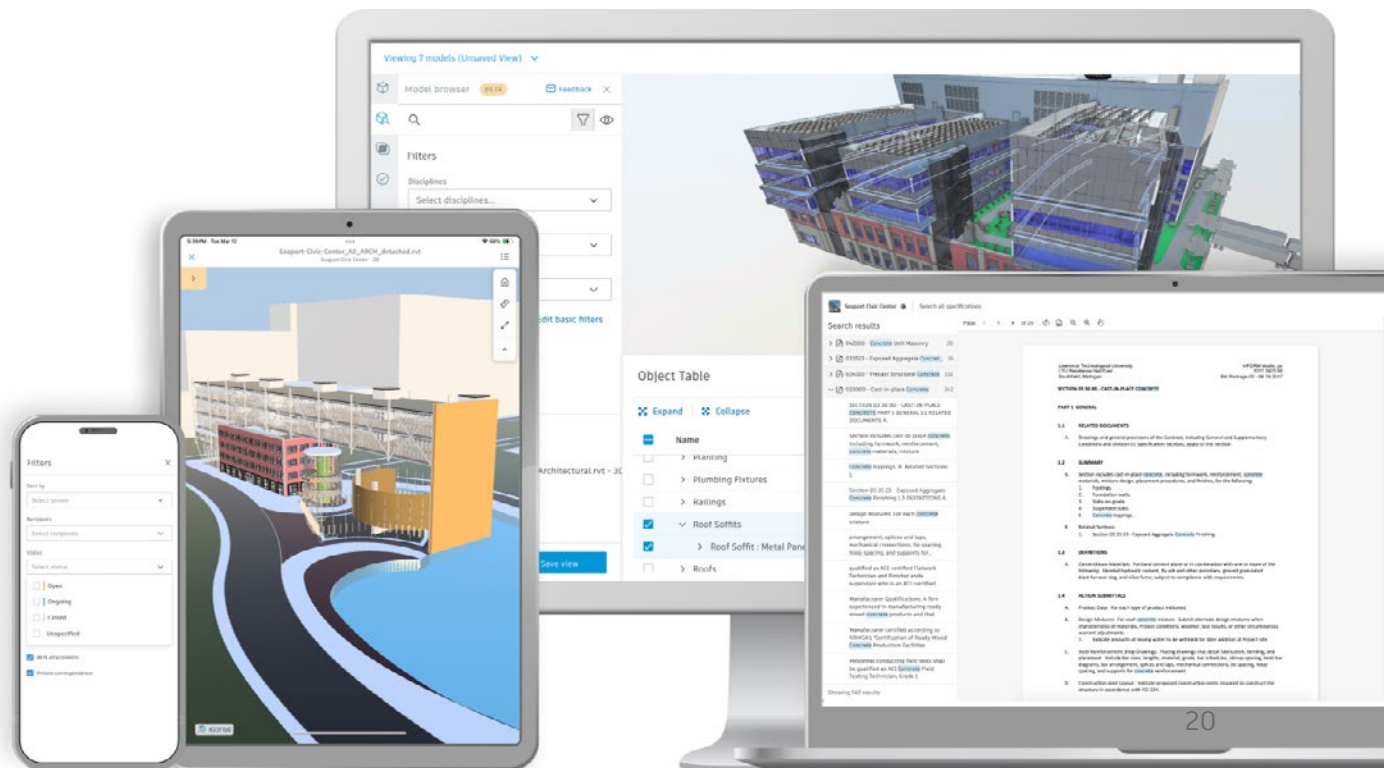


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While the industry experiences unprecedented transformation, our mission remains the same: to help construction teams meet the world's rapidly expanding building and infrastructure needs while making construction more predictable, safe, and sustainable. And we've remained steadfast in our promise to deliver the industry's most compelling solutions, connecting data, teams and workflows from the field. This is our commitment to connected construction.





Autodesk is changing how the world is designed and made. Our technology spans architecture, engineering, construction, product design, manufacturing, media, and entertainment, empowering innovators everywhere to solve challenges big and small. From greener buildings to smarter products to more mesmerizing blockbusters, Autodesk software helps our customers to design and make a better world for all. For more information visit [autodesk.com/construction](https://autodesk.com/construction).

Connect with Forma



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